



DATE:Wednesday, January 10th, 2018LOCATION:Culver City Board Room – Main Floor, City HallTIME:4:00 p.m. (Regular Meeting)

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

2. Approval of Agenda

- 3. Adoption of Minutes
 - a. December 13th, 2017 (Attachment 1)
- 4. Presentations & Delegations
 - a. Lethbridge Police Service Report (R. Klassen)
- 5. Business Arising from Minutes
 - a. Pridefest Activity Grant funds
 - b. DOT report clarification
 - c. 6th Street line painting
 - d. Celebrate Downtown 2018 Mayor Spearman column

6. Operational

a. Election of new HOC Chair (Attachment 2) - No nominations have yet been received

7. Strategic Directions

a. Celebrate Downtown 2018 Update

8. What's Happening

- a. Member reports
- b. Director of Planning & Development
- c. Planning Initiatives Manager

9. Future Topics:

10. <u>Next Meeting</u>

Wednesday, February 14th, 2018, Culver City Board Room

11. <u>Adjournment</u>







Wednesday, February 14th, 2018 DATE:

Culver City Board Room – Main Floor, City Hall LOCATION:

TIME: 4:00 p.m. (Regular Meeting)

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. January 10th, 2017 (Attachment 1)
- 4. Delegations & Presentations
 - a. Canadian Mental Health Association Diversion Out Reach Team (DOT) Update (D. Chenery)
 - *b.* Lethbridge Police Service Report (R. Klassen)
 - c. Lethbridge Police Services Presentation (Chief R. Davis)

5. Business Arising from Minutes

- a. Downtown Development Information Session (March 7) Culver City Room
- b. Downtown Safety Information Session (March 14) Culver City Room
- c. Parking kiosks
- *d.* 6th Street Line Painting (Attachment 2)
- 6. Operational
 - a. 2017 Annual Report (Attachment 3)
 - b. Celebrate Downtown 2018 Committee Report
 - c. UDI Vacant HOC Position (discussion on revising to building/development industry rep)
 - d. Supervised Consumption Site Tour (February 27th 9:30 10:30 a.m.)
- 7. Strategic Directions
 - a. Downtown Development Authority Discussion at March Meeting
- 8. What's Happening
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Planning Initiatives Manager
- 9. Future Topics:
- 10. Next Meeting

Wednesday, March 14th, 2018, Culver City Board Room







DATE: Wednesday, March 14th, 2018

LOCATION: Culver City Board Room – Main Floor, City Hall

TIME: 4:00 p.m. (Regular Meeting)

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. February 14th, 2017 (Attachment 1)
- Delegations & Presentations 4.
 - a. Lethbridge Police Service Report (R. Klassen)
- 5. Business Arising from Minutes
 - a. Information Seminars (refer to 6c)
 - b. February 26 Celebration of Partnerships & Collaboration event
 - c. February 27 Supervised Consumption Site tour
 - d. March 5th Annual report presentation
 - e. Potential "Ambassador Program" update
- 6. Operational
 - a. Celebrate Downtown 2018 Committee Report
 - i. Eventbrite tickets
 - ii. Greeters/presenters
 - iii. Review program at June meeting
 - b. Terms of Reference amendment HOCC vacancy (Attachment 2)
 - Information seminars update C.
 - Civic Precinct Master Plan update d.
 - April business meeting (April 25th in City Hall Room 003 @ 4:00 p.m. if necessary) e.
 - f. Resignation
- 7. Strategic Directions
 - a. Operating Budget new Initiatives (Attachment 3)
 - b. Strategic Directions (Attachments 4)
 - c. Downtown Development Authority Discussion (5)
- 8. What's Happening
 - a. Member Reports
 - a. Yates Open House (Dawn)
 - b. Director of Planning & Development
 - a. DOT update (Attachment 6)
 - Planning Initiatives Manager c.
- 9. Future Topics:
- 10. Next Meeting

Wednesday, April 11th, 2018, Celebrate Downtown @ Casa

11. <u>Adjournment</u>





DATE: Wednesday, April 25th, 2018

LOCATION: Regular Meeting in Room 003 – in Basement of City Hall

TIME: 4:00 p.m.

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

2. <u>Membership</u>

- a. Southern Alberta Ethnic Association (SAEA) Ed Reserva resignation
- b. Dr. Surya Acharya, President SAEA, transition representative
- 3. Approval of Agenda
- 4. Adoption of Minutes
 - a. March 14th, 2018 (Attachment 1)
- 5. Delegations & Presentations
 - a. Lethbridge Police Service Report (R. Klassen)
- 6. <u>Business Arising from Minutes</u>
 - a. Information Seminars
 - i. Downtown Development Seminar
 - ii. Galt Gardens Security seminar
- 7. <u>Operational</u>
 - a. Celebrate Downtown 2018 Committee Report (Attachment 2)
 - b. Terms of Reference amendment HOCC vacancy (April 30th)
 - c. Civic Precinct Master Plan Design Burst (April 16-20)
 - d. Planning Initiatives & Downtown Revitalization Manager update
 - e. D.O.T. update (Attachment 3)
- 8. Strategic Directions
 - a. Operating Budget new Initiatives
 - i. Heart of Our City Master Plan 2.0 (Attachment 4)
 - ii. Adaptive Reuse Initiative (Attachment 5)

9. What's Happening

- a. Member Reports
- b. Director of Planning & Development
- c. Planning Initiatives Manager
- 10. Future Topics:
- 11. <u>Next Meeting</u>

Wednesday, May 9th, 2018, Regular Meeting Culver City Room, City Hall

ATTACHMENT 1

MINUTES of a meeting of the **HEART OF OUR CITY COMMITTEE**, held on Wednesday, March 14, 2018, at 4:00 p.m., City Hall Culver Room with the following in attendance: CHAIR: Dawn Leite, Allied Arts Council **MEMBERS:** Mark Campbell, Councillor Jane Edmundson, Citizen-at-large Clara Piedalue, Citizen-at-large Karla Pyrch, Chamber of Commerce Erin Crane, Economic Development Lethbridge (EDL) Lorien Schuld, Lethbridge Historical Society David Foster, Downtown BRZ **OTHERS:** George Kuhl, Planning Initiatives Manager Jeff Greene, Director of Planning & Development Cidnee Lorenz, Recorder Sergeant Robin Klassen, Lethbridge Police Service **REGRETS:** Edgardo Reserva, Southern AB Ethnic Association (SAEA) Melissa Wiebe, Citizen-at-large Rosie Digout, Citizen-at-large

CALL TO ORDER:

The meeting was called to order at 4:01 p.m.

ACKNOWLEDGE STATEMENT:

"The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III."

ADOPTION OF AGENDA:

J. Edmundson moved that the agenda be approved with the following addition:

• 6. f. Resignation.

ADOPTION OF MINUTES:

C. Piedalue moved that the minutes of February 14th, 2018 be approved.

PRESENTATIONS AND DELEGATIONS:

- Lethbridge Police Service Report (R. Klassen):
 - The Safety Seminar took place today and overall was a success. Points of interest were as follows:
 - Police have seen a reduction in the needle debris and usage at the library since the Supervised Consumption Site has opened.
 - Police would like to have an accepted and positive presence at the Supervised Consumption Site.

CARRIED

CARRIED

• The Police and Crisis Team (PACT) is doing well and there has been overwhelming support from the Police Commission.

BUSINESS ARISING FROM THE MINUTES:

- Celebration of Partnerships & Collaboration Event:
 - The events main message was around grants and the level of expectation with regards to accountability and preparation.
- Supervised Consumption Site Tour:
 - The committee found the February 27th tour very educational and is interested in touring the shelter in the future; G. Kuhl will speak with T. Plaited Hair.
- Annual Report Presentation:
 - The March 5th presentation went well.
- Potential "Ambassador Program" Update
 - Active discussions are taking place and J. Greene will update the committee as more information becomes available.

OPERATIONAL:

- Celebrate Downtown 2018 Committee Report:
 - There were sixty four (64) nominations in total and all nominees have been invited to the event.
 - Committee members and anyone else planning to attend the event must register on Eventbrite.
 - o The subcommittee is looking for greeters and presenters, please contact C. Piedalue.
 - o Recipient Discussion:
 - C. Piedalue moved that the discussion take place In-Camera.

CARRIED

E. Crane moved that the In-Camera discussion be closed.

CARRIED sented. CARRIED

CARRIED

- M. Campbell moved that Heart of Our City Committee accept recipients as presented.
- Terms of Reference (TOR) Amendments:
 - o Change 3.c. from "Residential Development or Construction Industry" to "Development Industry".
 - o J. Edmundson moved that the Terms of Reference be approved as amended.

- The seminar has been rescheduled for April 11th.
- Discussions are underway with the Lethbridge Chamber about holding a third information session regarding the cannabis legislation; tentative date is May 1st.
- Civic Precinct Master Plan Update:

Information Seminars:

- A visioning session with City Council will take place on March 21st.
- The public launch of the plan will take place on April 6th and a design charrette will be held for identified stakeholders from April 17-19th.
- April Business Meeting:
 - An extra meeting will be held on April 25th in Meeting Room 003 (basement) of City Hall.
 - C. Lorenz to send out a meeting invite and confirm room booking.
- Resignation:
 - Audrey Gartner has submitted her resignation, as she will be leaving the city.

STRATEGIC DIRECTIONS:

- Operating Budget New Initiatives:
 - New initiatives were discussed in general terms.
- Strategic Directions:
 - The St. Clément's Report was sent out to the committee and is with regards to branding the downtown.

- \circ $\;$ Discussion tabled to allow the committee to review the report.
- Downtown Development Authorities:
 - o The committee is to familiarize themselves with the Downtown Area Redevelopment Plan (DARP).

WHAT'S HAPPENING:

J. Greene:

• Hiring process is underway for G. Kuhl's replacement.

G. Kuhl:

- Downtown Safety & Security:
 - The Lethbridge Police Service, Security, Parks Department, Parks and Recreation and ARCHES will be meeting to exchange information on April 5th.
- Diversion Outreach Team (DOT) Report was included for information.

Allied Arts Council (D. Leite):

- The open house for the Yates renovations took place March 12th and story boards are in the City Hall foyer.
- The BRZ's AGM is scheduled for March 28th at 6:00 p.m. and the committee is encouraged to attend.

Economic Development Lethbridge (E. Crane):

• The first round of branding will be unveiled on March 19th, 10:00 a.m. at the Galt Museum.

Chamber of Commerce (K. Pyrch):

- The Opportunity Knocks Job and Career Fair 2018 will take place April 26th.
- On May 10th the Social Savvy Summit will take place at the Coast Hotel.

Lethbridge Historical Society (L. Schuld):

- The LHS is working on initiatives and strategies to differentiate themselves from the Galt Museum.
- LHS will be doing a half hour program on Adaptive Re-Use on the Shaw TV Access TV Program.

Citizen-at-large (J. Edmundson):

- The Southern Alberta Library Conference was hosted at the Lethbridge Lodge last weekend.
- The Lethbridge Public Library now has an in-house partnership with Community Links.

ACTION:	 G. KUHL: Shelter - Speak with T. Plaited Hair regarding possible tour for the committee. Terms of Reference - Change 3.c. from "Residential Development or Construction Industry" to "Development Industry".
	 C. LORENZ: Send out a meeting invite and confirm room for April 25th.
	COMMITTEE: • Review the St. Clements Report and Downtown Area Redevelopment Plan (DARP).

NEXT MEETING:

The next regular meeting will be held Wednesday, April 25th, 2018 from 4:00 – 6:00 p.m. in the Meeting Room 003.

ADJOURNMENT:

Meeting adjourned at 6:09 p.m.

April 14, 2018

Hi Everyone,

What an amazing event! I hope you all enjoyed yourselves on Wednesday and just want to say congratulations on another successful year of Celebrate Downtown!

Here is a quick update on event budget and attendance:

We had 185 people RSVP for the event this year and approximately 144 in attendance, which was a bit better turn out than last year with 201 RSVP's and approximately 138 in attendance.
We had \$8500 in total revenues (\$6000 from Heart of our City and \$2500 from cash sponsors) and \$8100.57 in total expenses, leaving us with a surplus of \$399.43. I think Dawn mentioned that she may also want to purchase some thank you cards for the sponsors that will come out of this surplus.

There is a copy of the updated budget attached to this e-mail that has some notes on it and comparison to the last 2 years as well.

I believe that Clara will be in touch to schedule a de-brief meeting for us all in the coming weeks, but wanted to pass along this information while we are all still thinking about it.

The photos turned out really great this year and I will post them up to our Facebook Page later this afternoon. Please make sure to check them out and tag people/businesses/organizations that I may have missed.

Thank you again everyone!

Whitney Bullock Pink Tie Events

Cell: 403-795-4330 321A 6th Street South, unit #2 Above the Drunken Sailor www.pinktieevents.ca 2017-2018Monthly Report

Canadian Mental Health Association HomeBase - Diversion Outreach Team (DOT)

312 Stafford Drive South, Lethbridge Alberta T1J-2L1

2017-2018 Monthly Report

Mar-18

Report is due by the 10th of the month following Reporting Period

Total participants within the program at the end of the month (Running Total)

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	TOTAL
Diversion Outreach Team(Intakes)	37	56	40	45	40	38	34	33	30	52	45	69	519
Unique Participants Served(Non Running Total)		245	231	212	215	192	170	218	199	244	214	271	
Total Number of Interactions	488	729	605	507	514	457	423	543	456	629	594	672	6617

Additional DOT Information DOT Pick up locations

Total Interventions Pick-ups: 672 - Downtown: 243 Southside: 203 Northside: 163 Westside: 63



Department: Heart of Our City

Program: Heart of Our City Master Plan 2.0

	2019)	2020	2021	2022
Revenue decrease (increase)					
Expenditure increase (decrease)					
Net Expenditure	\$	-		\$ 200,000	
Effect on person years Pern Non-pern	nanent nanent				
Funding Source: Tax Supported					
				200,000	
	\$	- \$	-	\$ 200,000	\$-

Objective(s): (what issues are you trying to address)

The Heart of Our City Master Plan was adopted in 2007. Since that time, the vast majority of initiatives and projects that were recommended in the Implementation Strategy have been accomplished or are underway. The Heart of Our City Master Plan 2.0 initiative will undertake the second phase of the Heart of Our City Master Plan which will bring into focus more detailed planning in the 11 to 50 year time frame identified in original HOC Master Plan and ensure alignment with other City plans.

Which City Council, Leaders. And or Business Unit goals is this initiative aligned with: (reference specific goal(s))

This initiative aligns with City Council's Strategic Plan Framework (SG#'s: 1.2; 3.1; 3.3; 4.1 & 4.2) that recognizes: community needs and roles in an inclusive planning process; the importance of creating and maintianing a well-designed city; enhancements to the vibrancy & liveability of Downtown; fostering and inclusive environment & enriching the City as an exciting, active place to live, visit & do business. The plan will be prepared in alignment with the principles outlined in "Our Culture of Public Service". The plan will also align with the ICSP/MDP including sections: 6.1 - A Propsperous City; 6.2 - A Healthy & Diverse City; 6.3, A Culturally Diverse City; 6.4, A Well-Designed City.

Background: (including underlying assumptions, historical context and data to support the initiative)

The Heart of Our City Committee undertook a review of the 2007 Heart of Our City Master Plan. The review documented the recommended strategies indicated in Part 6 of the HOC Master Plan, Implementation Strategies, and provided an indication of what had been done with regard to each of the recommended strategies. The implementation review identified: projects/initiatives completed; ongoing projects being monitored; initiatives that require follow-up (such as amendments to the ICSP/MDP); projects undertaken by entities other than the City; and projects which require capital or operating budget funding. Going forward new/emerging priorities may arise during the HOC Master Plan 2.0 process, that could possible require the Heart of Our City Committee to revise its mandate recognizing the need for continuous improvement of the Downtown.

Proposed Implementation Strategy: (include key actions/milestones and timelines for implementation of this initiative)

This project would involve engaging a consultancy to prepare a new plan. Among topics to consider in the new plan would be the following: identification of the geographic extent to which the new plan will apply; identification of existing plans that the new plan might possibly overlap; how plan alignments might occur; identification of land use issues & opportunities in the plan area; addressing of aspects of the current plan that remain relevant; evaluating residential and mixed use development demand & possible incentives; evaluation of needs for other land use types to further develop a complete downtown neighbourhood; identification of historic/heritage building preservation priorities; identification of potential strategic property acquisitions; identification of any regulatory changes that may be required; identification of required infrastructure improvements; identification of molementation strategies including stakeholder engagement, order of magnitude operating & capital funding requirements, and timeframes.

Performance Measurement & Reporting: (indicate how success of this initiative will be measured - relate to objective(s) above) Success of this initiative will be demonstrated through: the number new programs, initiatives, events and activities that are established.



New Program Initiative

2022

250,000 250.000

250.000

250.000

Department: Heart of Our City

Program: Adaptive Reuse Initiative					
		2019	2020	2021	
Revenue decrease (increase)					
Expenditure increase (decrease)		250,000	250,000	250,000	
Net Expenditure		\$ 250,000	\$ 250,000	\$ 250,000	\$
Effect on person years	Permanent Non-permanent				
Funding Source: Tax Supported		250,000	250.000	250,000	
		\$ 250,000	\$ 250,000	\$ 250,000	\$

Objective(s): (what issues are you trying to address)

It is the intention of the Heart of Our City Committee to create an incentive grant program that would facilitate continued use of the existing Downtown building stock, especially those with historic or heritage value. The grant would involve partnering with property owners to address the upgrading or adaptive reuse of deteriorated and functionally compromised or obsolete buildings. This program would provide a maximum of 50% of a project cost to a maximum of \$100.000 that would have to be matched by the property owner. Funding would assist in the identification and remediation of issues associated with: structural matters; asbestos abatement; disabled access provision; life-safety systems upgrading;and heritage preservation. The program would also be in place to help prevent building collapses like the Chinese National League Building, the Oliver Building, the Bow-On-Tong etc. in the future. Similar to the HOCHIP, this grant would only be payable upon receipt of occpancy/completion endorsement from City of Lethbridge Building Safety and Inspection Services .

Which City Council, Leaders. And or Business Unit goals is this initiative aligned with: (reference specific goal(s)) This initiative aligns with City Council's Strategic Plan Framework (SG#'s 1.1; 3.1; 3.3 & 4.2) by promoting the conservation and adaptive reuse of existing buildings. The Adaptive Reuse Initiative also aligns with the Heart of Our City Master Plan: ICSP-MDP: & the DARP. Through the Heart of Our City Master Plan, the City of Lethbridge has declared the Downtown to be a special place that is worthy of special considerations that help achieve the Downtown Vision. To help bring the Downtown Vision to fruition, key building blocks or pillars have been identified. The Adaptive Reuse Initiative will align with the Downtown pillars of: sustainability, accessibility and liveability. Sections 6.31 and 6.4.1.3 of the ICSP/MDP which encourage adaptive reuse of historic resources and under utilized commercial sites and buildings. Section 5.3.3.8 of the Downtown Area Redevelopment Plan promotes the use of adaptive re-use measures.

Background: (including underlying assumptions, historical context and data to support the initiative)

Downtown contains the largest concentration of older commercial buildings in the City. The diversity of use and design of these buildings contributes greatly to its distinctive character that makes our Downtown unique. The age and condition of many of these buildings contributes to their sub-optimization, functional obsolescence and in some cases structural stability. Under these conditions, it is expensive for owners of existing buildings downtown to be competitive with those in suburban "green-field" locations. Assistance to upgrade, modernize and diversify for multiple-use buildings is desired so that Downtown is able to sustain the identity it has through its building stock. The Adaptive Reuse Initiative has thus been created to assist the business sector to off-set costs encountered with the adaptive reuse of existing buildings in the Downtown Core. Adaptive reuse of buildings can play a significant role in the sustainable development of communities. When adaptive reuse involves historic buildings, environmental benefits are more significant, as these buildings offer so much to the landscape, identity and amenity of the communities they belong to. One of the main environmental benefits of reusing buildings is the retention of the original building's "embodied energy". By reusing buildings, embodied energy is retained, making the project much more environmentally sustainable than entirely new construction because new buildings have higher embodied energy costs.

Proposed Implementation Strategy: (include key actions/milestones and timelines for implementation of this initiative)

A standardized application process with one annual submission deadline will be used and all developers must apply to receive consideration. Project funding will be awarded on a matching basis up to a maximum of fifty percent (50%) of the actual construction costs within the following funding thresholds: level 1 funding: \$10,000 to \$50,000; level 2 funding: \$50,000 to \$100,000. Adaptive Reuse Initiative grants shall not exceed the annual allocation. Expenses that would qualify for this program include: engineering & architectural fees; life-safety equipment installation or upgrading; structural stabilization; electrical and mechanical upgrading or replacement; historical element restoration and asbestos abatement. This program may be used in conjunction with the Main Street Program.

Performance Measurement & Reporting: (indicate how success of this initiative will be measured - relate to objective(s) above) Funding will be limited to one application per eligible property. Funding will only be awarded according to evaluation criteria scoring. Funds will only granted upon the completion of the project. The disposition of the fund will be reported yearly in the Heart of Our City Committee Annual Report. It is anticipated that there will be a gradual decrease in the vacancy rate of commercial buildings with a commensurate increase in business activity. It is also anticipated that building collapses will be avoaided or minimized.





DATE: Wednesday, May 9th, 2018

LOCATION: Regular Meeting in Culver City Room of City Hall

TIME: 4:00 p.m.

1. Acknowledgement

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- 2. Membership
 - a. New Citizen-at-Large member
 - b. New Downtown Revitalization Manager
 - c. Round Table Introductions
 - d. Resignation
- 3. <u>Approval of Agenda</u>
- 4. Adoption of Minutes
 - a. April 25th, 2018 (Attachment 1)
- 5. <u>Delegations & Presentations</u>
 - a. Lethbridge Police Service Report (R. Klassen)
- 6. Business Arising from Minutes
 - a. Tour of Homeless Shelter
 - b. Distribution of Downtown Development map
 - c. Thank-you letters
 - d. Downtown Revitalization Manager introduction meetings
 - e. Cannabis Information Update
 - f. Parking Meter Update
 - g. Line Painting
- 7. Operational
 - a. Celebrate Downtown 2018 Committee Report (to be handed out at meeting)
 - b. Terms of Reference amendment HOCC vacancy
 - c. Civic Precinct Master Plan update
 - d. D.O.T. update (Attachment 3)
- 8. <u>Strategic Directions</u>
- 9. What's Happening
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Planning Initiatives Manager
- 10. Future Topics:
- 11. <u>Next Meeting</u>

Wednesday, June 13th, 2018, Regular Meeting Culver City Room, City Hall



TIME:



HEART OF OUR CITY COMMITTEE AGENDA

DATE: Wednesday, June 13th, 2018

4:00 p.m.

LOCATION: Regular Meeting in Culver City Room of City Hall

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- 3. Adoption of Minutes
 - a. May 9th, 2018 (Attachment 1)
- 4. Delegations & Presentations
 - a. Lethbridge Police Service Report (R. Klassen)

5. Business Arising from Minutes

- a. Tour of Homeless Shelter
- b. Line Painting
- 6. <u>Membership</u>
 - a. Vacancy Update Citizen at Large and Development Industry

7. Operational

- a. National Indigenous People's Day
- b. Budget
- c. Parking Meter Replacement update
- d. Civic Precinct Master Plan update
- e. 3rd Avenue Reconstruction update
- f. Downtown BRZ Clean Sweep extending of services for needle pickup
- g. D.O.T update (Attachment 2)
- 8. <u>Strategic Directions</u>
- 9. What's Happening
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Planning Initiatives Manager
- 10. Future Topics:
- 11. Next Meeting

Wednesday, July 11th, 2018, Regular Meeting Culver City Room, City Hall





DATE: Wednesday, July 11th, 2018

4:00 p.m.

LOCATION: Regular Meeting in Culver City Room of City Hall

1. Acknowledgement

TIME:

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- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. June 13, 2018 (Attachment 1)
- 4. Delegations & Presentations
 - a. Lethbridge Police Service Report (R. Klassen)
- 5. Business Arising from Minutes
- 6. Membership
 - a. Vacancy Update Citizen at Large and Development Industry
 - b. Celebrate Downtown Subcommittee vacancies
- 7. <u>Operational</u>
 - a. Parking Meter Replacement update
 - b. Civic Common Master Plan update
 - c. 3rd Avenue Reconstruction update
 - d. Activity Grant (Attachment 2)
 - e. Downtown YMCA Closure (Attachment 3a and 3b)
 - f. Public Realm Improvements (Attachment 4)
 - g. D.O.T update
- 8. <u>Strategic Directions</u>
 - a. HOC & BRZ Joint Meeting
- 9. What's Happening
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Planning Initiatives Manager
- 10. Future Topics:
- 11. Next Meeting

Wednesday, August 8th, 2018, Regular Meeting Culver City Room, City Hall





DATE: Wednesday, August 8th, 2018

4:00 p.m.

LOCATION: Regular Meeting in Culver City Room of City Hall

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TIME:

1. <u>Acknowledgement</u>

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. July 11, 2018 (Attachment 1)
 - *b.* July 19, 2018 (Attachment 2)
- 4. Delegations & Presentations
 - a. Lethbridge Police Service Report (R. Klassen)
- 5. Business Arising from Minutes
- 6. Membership
 - a. Development Industry Member update
 - b. Citizen at Large (Indigenous) extended until filled
- 7. Operational
 - a. Downtown BRZ and HOC Positive Messaging (Attachment 3)
 - b. Civic Common Master Plan Update
 - c. Public Art Gateway Project Final 3 (Attachment 4)
 - d. Rotary Club of Lethbridge Legacy Project (Attachment 5)
 - e. Targeted Redevelopment Incentive Policy Update
 - f. D.O.T update
- 8. <u>Strategic Directions</u>
 - a. HOC & BRZ Joint Meeting TENTATIVE: Wednesday September 5th
 - b. HOC Walking Tour End August/September
 - c. HOC Strategic Plan Action Item Discussion (Attachment 6)
- 9. <u>What's Happening</u>
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Urban Revitalization Manager
- 10. Future Topics:
- 11. Next Meeting

Wednesday, September 12th, 2018, Regular Meeting Culver City Room, City Hall

ATTACHMENT 1

	MINUTES of a meeting of the HEART OF OUR CITY COMMITTEE , held on Wednesday, July 11 th , 2018, at 4:00 p.m., Culver Room, City Hall with the following in attendance:
CHAIR:	Dawn Leite, Allied Arts Council
MEMBERS:	Mark Campbell, Councillor Clara Piedalue, Citizen-at-large Lorien Johansen Schuld, Lethbridge Historical Society Surya Acharya, Southern AB Ethnic Association (SAEA) Melissa Wiebe, Citizen-at-large Bonny Greenshields, Citizen-at-large Jane Edmundson, Citizen-at-large Erin Crane, Economic Development Lethbridge (EDL)
OTHERS:	Jeff Greene, Director of Planning & Development Andrew Malcolm, Urban Revitalization Manager Cidnee Lorenz, Recorder Constable Tyler Boras, Lethbridge Police Service Sheri Kain, Downtown BRZ Chair
REGRETS:	David Foster, Downtown BRZ Karla Pyrch, Chamber of Commerce

CALL TO ORDER:

The meeting was called to order at 4:05 p.m.

ACKNOWLEDGE STATEMENT:

"The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III."

ADOPTION OF AGENDA:

S. Acharya moved that the agenda be approved.

ADOPTION OF MINUTES:

B. Greenshields moved that the minutes of June 13th, 2018 be approved.

PRESENTATIONS AND DELEGATIONS:

- Lethbridge Police Service Report (T. Boras):
 - The Downtown Police Unit's staff has been reduced and there has been less opportunity for police to walk the streets. If there are any specific concerns or problem areas, businesses are asked to call the police complaint line or the Downtown Unit directly so that the issue can be addressed immediately.
 - Supervised Consumption Site (SCS):

CARRIED

CARRIED

- There continues to be good feedback with regards to the Clean Sweep Program and their efforts and the 24/7 security has also been helpful.
- There is no quick solution with regards to the needle debris and distribution. Data continues to be collected.

BUSINESS ARISING FROM THE MINUTES:

• Nothing to note.

MEMBERSHIP:

- Vacancy Updates:
 - The citizen-at-large Indigenous position posting will be open until July 20th and can be found on the Cities website.
 - Development Industry An e-mail has been sent out to a variety of people who may be interested.
 - Celebrate Downtown Subcommittee Vacancies:
 - M. Wiebe and J. Edmundson will fill the two (2) Celebrate Downtown Subcommittee vacancies.

OPERATIONAL:

- Parking Meter Replacement Update:
 - A media event took place two (2) weeks ago and had communicated that data was being collected and no immediate changes were being made.
 - A second media event is scheduled for July 12th and three (3) changes will be announced:
 - Zones 2 and 3 will now have the option to make a second maximum purchase.
 - Twenty-five (25) additional ten (10) hour spots will be added.
 - Additional zoning signage is being installed in the middle of each block.
- Civic Common Master Plan Update:
 - The name has been changed from "Civic Precinct" to "Civic Common".
 - The short version draft plan which includes the Vision, Concept Plan and Phasing is available on the webpage along with a short questionnaire which will be available until August 10th; the committee is asked to please share with any connections.
 - C. Lorenz will share the link with the committee.
- 3rd Avenue Reconstruction Update:
 - o 3rd Avenue will no longer go to Council on August 7th.
- Activity Grant:
 - The draft presentation was attached for committee information.
 - Discussion took place and points of interest were as follows:
 - Are final attendance numbers required in the final reports?
 - Criteria should be added around accessibility and growth.
 - Evaluation Process:
 - Although there is a good system in place and the committee does not feel that they need to be included in the formal selection process, A. Malcolm will consider bringing the list to the committee to get a general consensus. The final decision will be left to the evaluation group.
 - Encourage groups to consider planning their event for the non-prime time months such as winter or early spring.
 - The Love and Records has cancelled their event and Pride Fest has returned their funding. This will leave a surplus of \$14,000 for 2018.
 - A procedure will be established in which the \$14,000 surplus will be carried forward and added to the 2019 Activity Grant budget.
- Downtown YMCA Closure:
 - A letter was received from K. Connolly on behalf of the London Road Neighborhood Association in regards to the YMCA closing and the role of the HOC.
 - o D. Leite drafted a response and both letters were attached for committee's information.

- Public Realm Improvements:
 - Possible public realm projects include streetscape improvements, parklets, street trees/boulevards, streetscape improvements, wayfinding, and pocket parks.
 - Public Art Public art should be functional and coordinated with the Public Art Committee.
 - Street Trees The committee will have to push for Urban Forestry to install trees.
 - Other possible items could include pianos, and a mural program in the downtown.
 - The Public Realm Improvements scoping included a Project Sub Committee that should include three (3) HOC members, one (1) Council member and technical support from various city departments.
 - Mark Campbell (Council), L. Johansen Schuld, C. Piedalue and E. Crane were selected as the project subcommittees participants.
 - The identification of the projects will be done in-house. Asset Management will identify where the infrastructure is and the subcommittee will go out on foot to check conditions, identify businesses, hours, services and determine how many parklets and who wants them.
- D.O.T. Update The June 2018 update was handed out for committee review and information.

STRATEGIC DIRECTIONS:

- HOC & BRZ Joint Meeting:
 - The BRZ will be working on their five (5) year strategic plan in October.
 - There is an opportunity for HOC and BRZ to come together to talk about upcoming projects, challenges and joint action.
 - A. Malcolm will arrange a breakfast hosted by HOC for September.

WHAT'S HAPPENING?

Citizen-at-large (B. Greenshields):

• Bonny had spoken to a Clean Sweep worker who is proud of her job and happy to be part of cleanup in the downtown.

Citizen-at-large (C. Piedalue):

• Clara has heard lots of positive feedback from business owners regarding needle debris declining in the downtown.

Citizen-at-large (J. Edmundson):

• The Wide Sky Festival will take place July 30th-August 1st; the July 31st show is free and the July 30th and August 1st shows are ticketed.

Downtown BRZ (S. Kain):

- The new Clean Sweep Program agreement was issued today.
- The BRZ is putting together a letter to the editor to talk about what the Clean Sweep Program and BRZ have done so far.

Lethbridge Historical Society (LHS) (L. Johansen Schuld):

• The LHS is working on expanding their membership beyond the 55+ market and will be out at different public community venues. Lorien can be contacted at <u>info@lethbridgehistory.org</u>.

Councillor (M. Campbell):

• The Drug Crisis and Needle Debris Community Meeting took place on July 9th and there were over two hundred (200) people in attendance.

Economic Development Lethbridge (E. Crane):

- EDL is looking for a retail member to fill the position on their board, information can be found on their site.
- The Southern Alberta Truck Expo will take place on July 21st.

• A Washington trade expert was at EDL today to talk about NASA and tariffs.

Southern AB Ethnic Association (S. Acharya):

- The Festival Latino took place on July 9th and over twenty-five hundred (2,500) people attended.
- Heritage Fest will take place on August 6th at the Enmax Centre.

Allied Arts Council (D. Leite):

- The Clean Sweep Program has been very helpful in assisting with additional cleanup for the Allied Arts Council.
- The 13th Annual Mayor's Luncheon will take place on September 30th.

ACTION:	 ANDREW MALCOLM: Arrange a breakfast hosted by HOC for September.
	 CIDNEE LORENZ: Share the Civic Common Master Plan questionnaire link with the committee. Carry over the \$14,000 surplus to the 2019 Activity Grant budget.

NEXT MEETING:

The next regular meeting will be held Wednesday, August 8th, 2018.

ADJOURNMENT:

Meeting adjourned at 5:57 p.m.

Attachment 2

MINUTES of the **HEART OF OUR CITY COMMITTEE**, held on Thursday July 19th, 2018, by means of email correspondence with the following in attendance:

- CHAIR: Dawn Leite, Allied Arts Council
- MEMBERS: David Foster, Downtown BRZ Clara Piedalue, Citizen-at-large Lorien Johansen Schuld, Lethbridge Historical Society Surya Acharya, Southern AB Ethnic Association (SAEA) Melissa Wiebe, Citizen-at-large Bonny Greenshields, Citizen-at-large Jane Edmundson, Citizen-at-large Erin Crane, Economic Development Lethbridge (EDL)
- OTHERS: Andrew Malcolm, Urban Revitalization Manager Cidnee Lorenz, Recorder

REGRETS:

Karla Pyrch, Chamber of Commerce Mark Campbell, Councillor

E-Mail Motion 1:

D. Leite moved that The Heart of Our City Committee agrees to vote on a motion regarding a proposed amendment to the Targeted Redevelopment Incentive Policy (TRIP) by means of email.

CARRIED

For: D. Leite, D. Foster, L. Johansen Schuld, J. Edmundson, M. Wiebe, E. Crane, C. Piedalue, S. Acharya and B. Greenshields; Opposed: None; Absent: M. Campbell and K. Pyrch

E-Mail Motion 2:

D. Leite moved that the Heart of Our City Committee recommends that City Council amend the Targeted Redevelopment Incentive Policy (TRIP) at their August 7, 2018 meeting to remove the requirement for a minimum floor area ratio of 2.0 and add a requirement for a minimum building height of 2 stories.

CARRIED

For: D. Leite, D. Foster, L. Johansen Schuld, J. Edmundson, M. Wiebe, E. Crane, C. Piedalue, S. Acharya and B. Greenshields; Opposed: None; Absent: M. Campbell and K. Pyrch





START A DISCUSSION ON AN ISSUE Write a letter and email letters@lethbridgeherald.com

Two Cents Worth

NO MAJOR IMPACT, STUDY SAYS

"Once those chemicals (from a pipeline spill) get in the aquifer, they cannot be cleaned up. It's not a good place to be running a tarsands pipeline."

Art Tanderup - The Nebraska farmer whose property lies on the Keystone XI, pipeline's proposed pathway was commenting after a new environmental study said the pipeline would not have a major impact on the state's water, land or wildlife

LETHBRIDGE HERALD - TUESDAY, JULY 31, 2018 - PAGE A6



GUEST COLUMN

Clean Sweep making a difference

BRZ PROGRAM HELPING TO MAKE DOWNTOWN SAFER, MORE WELCOMING

Sheri Kain Chair, downtown Business Revitalization Zone

Like many communities, Lethbridge is struggling to deal with the opioid is strugging to deal with the opioid crisis. Citizens struggle to understand the crisis and how difficult it is to deal with effectively. Businesses in the downtown are worried. The Executive Leader's Coalition on Opioid Use is responding to the concerns being raised by citizens and the business community. But, while downtown business owners and their customers and client are being affected by this and clients are being affected by this crisis, Lethbridge should know that the Business Revitalization Zone (BRZ) is doing its part to respond to those concerns

concerns. The BRZ is well-positioned to know about downtown safety and security concerns. Besides working closely with Lethbridge Police Services, the BRZ has expanded its Clean Sweep Program reliefs of the dependence between being outside of the downtown boundaries to include the Supervised Consumption Site (SCS) and other "hotspot" needle debris areas within the greater

community. This is an important program that helps to make your downtown more welcoming, attractive and safe

The BRZ-administered Clean Sweep Program is a joint initiative between Social Housing in Action (SHIA), the Heart of Our City Committee (HOC) and the BRZ that seeks to make a and the BRZ that seeks to make a positive contribution to Downtown Lethbridge. This program provides individuals who are homeless or who have experienced episodic or chronic have experience optional control of the opportunity to participate in meaningful daily activities that develop employment skills, financial literacy skills, support social inclusion and make a positive contribution to the community.

The BRZ has administered this worthwhile and impactful program for the past eight years. Our CSP clients volunteer between the hours of 6-8 a.m., Monday to Friday to perform a variety of work within the downtown. They clean streets/lanes in the summer, pick up leaves in the fall and clear snow from the public realm areas during the winter months. CSP clients receive a small stipend for their services as well as training, clothing and a bagged lunch courtesy of Canadian Mental Health, with the support of donations from local businesses. Over the past few years, needle debris

collection has been added to the suite

licence, I could be wrong, but I

"God's" creatures in their

of services provided by the program. CSP clients wishing to pick up needles

during their volunteer work day, do so

safe ways to pick up and dispose of

needles. As a result of the downtown BRZ

Community and Social Development our CSP clients have, for the past couple

of months, been picking up garbage and needle debris from the area around

the SCS. This month, that role will be

revitalization of our downtown core.

The BRZ is proud of the work that our CSP clients do in our downtown and we

are pleased that we are now continuing that good work in other areas of our

that good work in other areas of our community. The CSP initiative is just one of the many ways that the BRZ is doing its part to help keep our community clean and safe and help to address the difficult issues presented by the amind area.

Any questions about the BRZ's role in

improving Lethbridge's downtown can be directed to BRZ executive director

Ted Stilson at 403-327-9002

the opioid crisis.

the downtown area. Maintaining a clean and safe downtown environment is a cornerstone for the successful

expanded to include additional needle debris "hotspot" locations outside of

recently entering into additional agreements with ARCHES and

only after they have received training in

WHAT OTHERS THINK MP's message was cold, hard truth

EDITORIAL:

Nova Scotia MLA has been forced to apologize for the words he used in a social media post where he appears to blame rising health-care costs on

"lifestyle choices" Hugh MacKay represents Chester-St. Margaret's for the Nova Scotia

Liberals. In a Facebook posting (last) week, he said: "Smoking, over-consumption of alcohol, poor diet, and inactivity all greatly increase the risk of developing heart disease, hypertension, diabetes, and cancer." The MLA went on to say: "The

treatment costs for these oft-preventable diseases is immense and is a source of great frustration for our health-care professionals and for your government."

Mr. MacKay then urged people to think about the "immense wasted costs in treating the results of our lifestyle choices

Intestyle choices. The comments prompted a fiery response. The Progressive Conservative health critic called it a "slap in the face to all Nova Scotians." And as is always the case these

And as is always the case these days, as soon as an elected official sees a hint of controversy, he apologized adding that health care is a complex, multifaceted issue. We agree. But the Nova Scotia MLA had

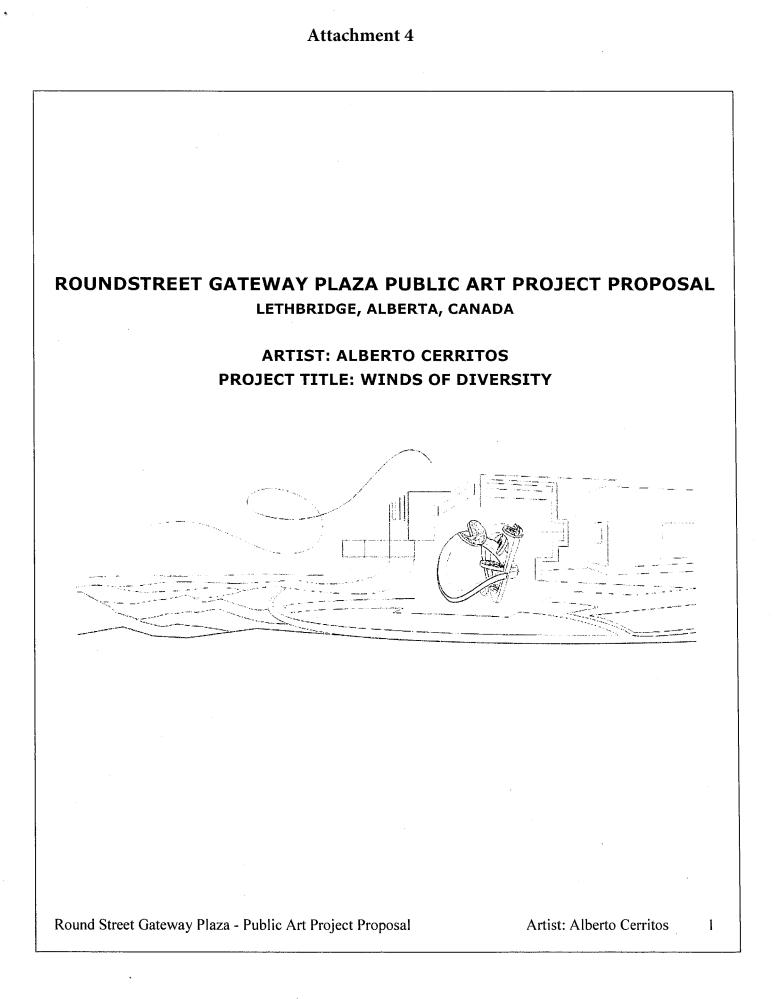
nothing to apologize for. The cold, hard reality is we have to take responsibility for our own health. If we smoke, if we drink too much, if we are overweight, we are at a much higher risk of a series of diseases including heart disease diabetes and cancer. That is a fact.

And it's OK to talk about it. What Mr. MacKay has started is an important conversation which we

must have. Health-care professionals must get incredibly frustrated by some of the choices we make, choices which result in a lesser quality of life for us. That not only impacts us as individuals, but our loved ones, our employers, and our health-care system.

Nearly 17 per cent of all Canadians — that's 5.2 million people — still smoke despite the dire warnings. Atlantic Canadians continue to have some of the highest smoking rates in the country. Nearly 21 per cent of

Mother often said I would



DETAILED PROJECT DESCRIPTION

The visual proposal developed in this concept is a celebration of the cultural diversity of the City of Lethbridge and the presence of the seasonal winds that continuously sweep and transform its unique coulee landscape. Multiculturalism is integral to Canadian Society, and spaces such as the Multicultural Centre are vital to the plurality and inclusivity of a thriving community. Thus this artwork titled Winds of Diversity is designed as a poetic celebration of the relationship between a diverse society and the natural world.

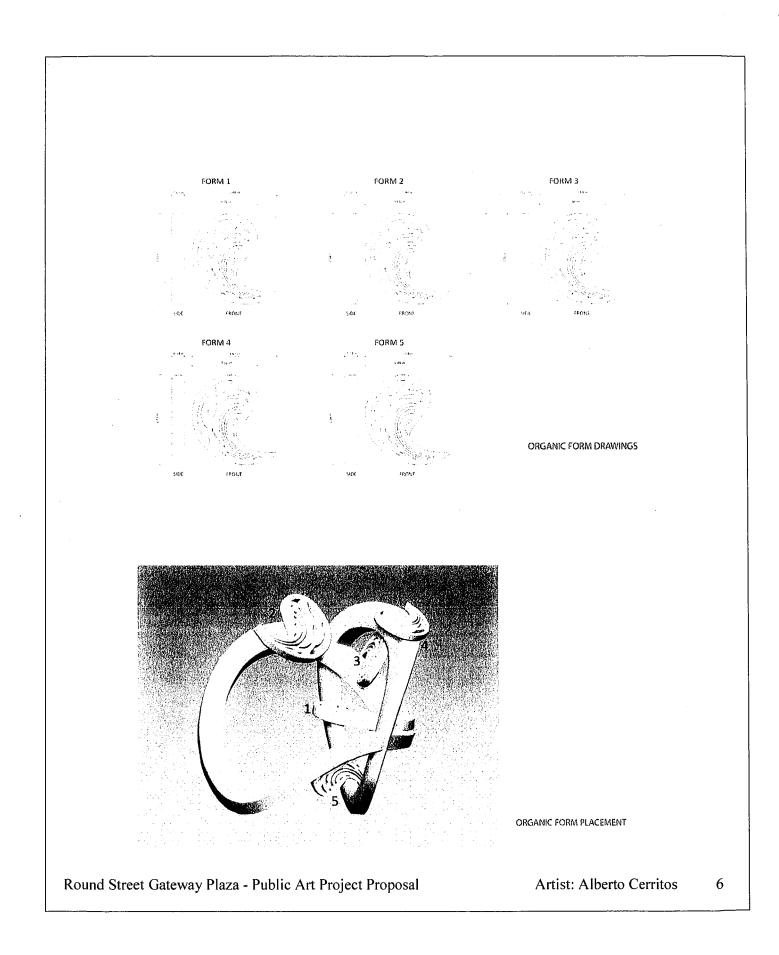
The sensation of rhythm, harmony and permanent movement is expressed by organic forms that are drawn in an analogy of rhythmic rotation and are adhered to different planes of two large circular rings. The varying sizes of the organic forms are inspired by the diverse origins of the multiple continents from which the population of the City of Lethbridge comes from. In their dynamic rhythm they also convey the sustained walking of migration routes. The visual poetry displayed in the open embrace of the circular rings suggests the inclusivity of contemporary Canadian society. The infinite and continuous flow of the rings also characterizes the interconnectivity, balance, and strength of our cultural diversity through space and time.

This sculpture references a formal contemporary language that is inspired by the synthesis and simplification of its circular forms and the semi-curved design of its organic rhythmic elements. "Winds of Diversity" has been designed to fully interpret and convey the energy, dynamism, plurality and permanent vitality of the cultural diversity of the city of Lethbridge, as well as the splendour of its natural landscapes.

Round Street Gateway Plaza - Public Art Project Proposal

Artist: Alberto Cerritos

2



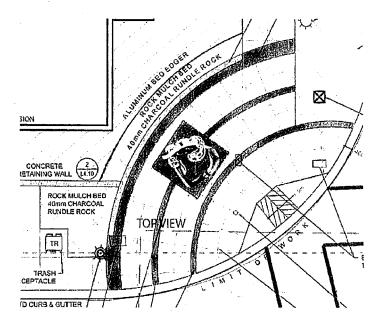
The overall measurements for the sculpture are:

Approximately

- Length -2.50 meters
- Height -2.50 meters
- Width 2.50 meters
- Weight (approx.): 600 750 kg

Location or Placement of the Work

The location of the work in accordance with the attached drawing is at the center of the area assigned for the public artwork.



Detailed description of the proposed anchoring system for the artwork (please refer below for the signed and validated letter by the structural engineer):

"The work that you're proposing will need to be anchored at two locations; locations where it is designed to touch the ground. The following will be required:

 the welder used in the project will be required to increase the wall thickness of the artwork to minimum thickness of 3/8 inch steel, where it is in contact with the base plates on the top of each pile

Round Street Gateway Plaza - Public Art Project Proposal

Artist: Alberto Cerritos 7

SLIPPER LIU STUDIO A: 715 Alexander St. Vancouver BC Canada V6A 1E6 T: 604-681-2061 C : 778-237-1498 E : <u>slipperliustudio@gmail.com</u> W : maryannliu.com, paulslipper.com



Round Street Gateway Plaza Public Art Project Lethbridge, Alberta.

PRESENTATION DOCUMENT

"WIND DANCE"

PROPOSAL BY

Slipper Liu Studio Paul Slipper & Mary-Ann Liu Sculptors

Studio: 715 Alexander Street, Vancouver BC Canada. V6A 1A4 Studio: 604.681.2061 Liu Mobile: 778.237.1498 Slipper Mobile 778.251.9197 Email: slipperliustudio@gmail.com Websites: maryannliu.com, paulslipper.com

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Detailed Project Description "WIND DANCE"

Our goal is to have all Lethbridge residents look at this artwork as a positive source of conversation, identity and pride. Our approach is to design an elevated gateway sculpture in the form of a candelabra to highlight Lethbridge's diverse ethnic, weather and geographic history.

Due to the ever presence of wind in Lethbridge, we have designed our installation so that the celebratory theme is activated by the ever present wind. We have chosen a candelabra as this symbol represents festive and joyous events from weddings to family celebrations. People of different cultural origins are represented in this sculpture as they all move in unison when they interact with the wind. This wind-powered movement symbolically represents a line dance or a friendship circle. There are eight figures representing diverse cultures. "Wind Dance" also interprets the principle concept of the logo of the multicultural center; where we have the dancers representing the world centered around a maple leaf candelabra.

Our sculpture also celebrates the local environment by featuring Ammolite shapes as the finials that support each figure. By using in-ground lighting, the sculpture will create a dynamic landmark to highlight the gateway to Lethbridge day and night.

The colours of "Wind Dance" are red and white, representing Canada's national flag. The colours are chosen to stand out against the surroundings and to make a presence for all seasons. We anticipate using a premium metal primer and either alkyd or enamel to paint the sculpture as powder coatings and other types of finishing are proving to fail within a short time outdoors. The painted surfaces can be touched up easily with the sculpture in place.

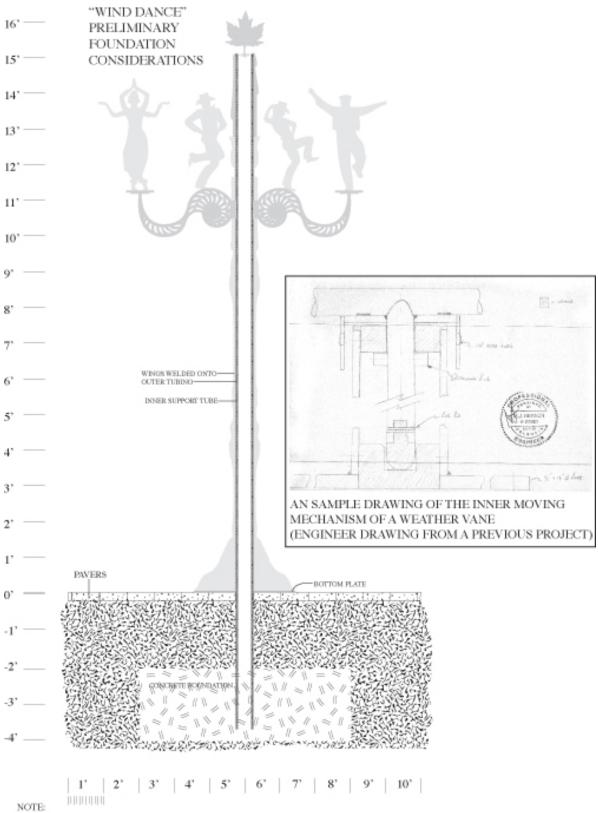
The candelabra is composed of .5" thick steel cut out plates welded onto a 6" steel tube finished with powder coating and anti graffiti coatings. Anti Graffiti coatings will enable spray paint vandalism to be easily removed. The figures will be steel plates cut outs at .25" thickness. This kinetic sculpture is maintenance free with substantial durability. As the building is on City grounds, we expect the soil to be stable and in normal conditions for digging and placing the concrete foundation. The engineer will determine the requirements for the foundation and all finishings and provide working drawings.

The vertical height of the candelabra at 16' will be easily seen from a distance and will fit into the 10X10 square foot area of the site. The moving elements are placed at 11' so that they are well beyond the reach of an average tall person even at a jump. Our design is scaled so that the dancers' connection to the pedestrian viewer is at the aesthetic and practical optimum.

All moving parts will be sealed within their respective housing components to protect the moving components against the effects of the harsh climate. Our previous experience leads us to use Ultra-high-molecular-weight polyethylene plastic to pivot the weather vane components of the dancers and the maple leaf. This industrial material allows for extreme longevity without mechanical failures as UHMW plastic has no actual moving parts (such as bearings) to breakdown. A Canadian mechanical engineer will ascertain the perfect function of the moving parts.

SLIPPER LIU STUDIO

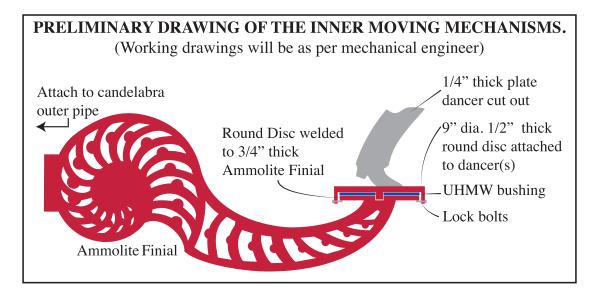
A: 715 Alexander St. Vancouver BC Canada V6A 1E6 T: 604-681-2061 C : 778-237-1498 E : <u>slipperliustudio@gmail.com</u> W : maryannliu.com, paulslipper.com

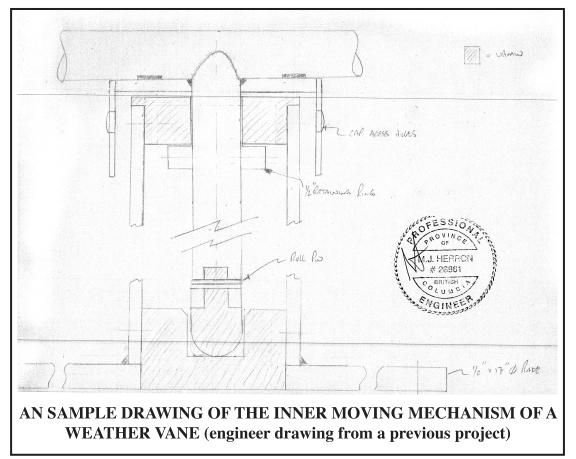


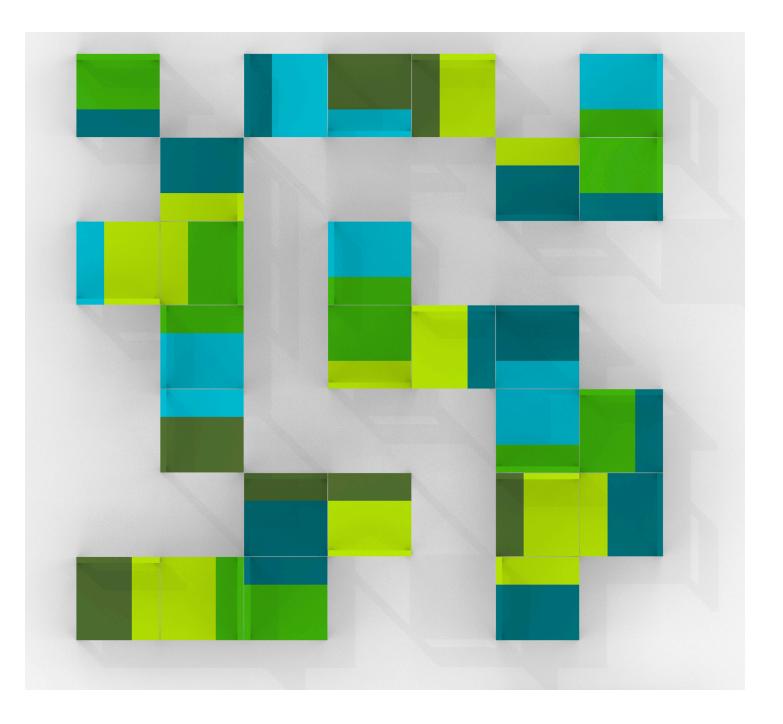
STAMPED ENGINEERING DRAWINGS WILL BE DELIVERED AT START OF DESIGN PHASE.

SLIPPER LIU STUDIO

A: 715 Alexander St. Vancouver BC Canada V6A 1E6 T: 604-681-2061 C : 778-237-1498 E : <u>slipperliustudio@gmail.com</u> W : maryannliu.com, paulslipper.com







TOGETHER

by Coryn Kempster and Julia Jamrozik A Proposal for the Round Street Gateway Plaza Public Art Project Lethbridge, Alberta

July 20, 2018







As a public artwork at the northwest corner of 5th Street South and 6th Avenue South, adjacent to the Multicultural Centre, "Together" offers a visual representation and a 'social infrastructure' for community-making. Composed of twenty-six abstractly simple seats, the artwork references the universal and anthropomorphic qualities of the chair, while at the same time blurring the boundaries between the individual seats through aggregation and a bold use of colour to evoke the complexity of Canada's multi-cultural identity. "Together" symbolizes community but it also fosters community by providing seating elements that may be occupied by passers-by, sparking small conversations and social interactions at this important intersection and entry point to the Lethbridge downtown.

PROJECT INTENT - SYMBOLISM AND REPRESENTATION

A chair recalls the human body, even when it is not occupied. Its dimensions speak to the characteristic proportions of our legs and torso and its shape evokes the bends of our anatomy. We even speak of a chair as having legs and a back. Most cultures have developed forms of sitting, and even ritual, that include chairs, and though these may take on different embodiments, there is a universality to the need and desire to spend time in a seated position. The chair thus encompasses ideas of comfort and of duration, a prosthetic that enables the body to linger.

Contemporary artists from Joseph Kosuth, Tadashi Kawamata and Max Dean to Ai Wei Wei, Martin Creed and Alan Wexler have used chairs as a medium in their installations, sculptures and conceptual art, taking advantage of the everyday qualities, cultural resonance and anthropomorphic connotations of these objects.

Building on this tradition, for the public art piece "Together," we wanted to work with a highly abstracted image of a chair, making the three-dimensional representation to be akin to that of a simple line drawing of the object's essence. While the material and ergonomic considerations of the design of seats have produced an evolution of the type over history, in our proposal we aim for an abstraction achieved through simplicity.

The individual chairs in the artwork represent individual people coming together, individuals whose core is all the same, yet who each bring specificity and idiosyncrasy to the whole. Represented here through bold colours (chosen to avoid any reference to skintones) that spill from one chair to the next, the multifaceted identity of individuals is not only conglomerate but also blurred by relationships formed, stories told and memories made.

PROJECT INTENT – SOCIAL INFRASTRUCTURE

More than just a representation of community the artwork "Together" aims to create moments of community by providing a 'social infrastructure' within the public realm. Thus, while the basic act of sitting is a profoundly human experience, sitting with others further elevates this to a communal act.

Over the past few years our artistic practice has been concerned with what we call 'social infrastructures': artworks that bring people together and encourage them to interact with one another. This is all the more poignant since finding ways to create real experiences in public space has never been so pressing as we find ourselves more and more in a state of isolated distraction within our echo-chambers, interacting with our mobile devices instead of with each other. While our goal is not to create utilitarian infrastructure, we do believe that questioning the way people use and occupy space and questioning their relationship to one another through playful encounters has enormous potential for adding quality to our experience of the city.

"Together" is therefore not just an agglomeration of chairs, but rather a carefully considered sequences of spaces and inhabitable moments that creates a surprising and playful configuration. Two strangers may, for example, approach the artwork from different directions only to find themselves sitting adjacent to one another, perhaps sparking a conversation as they chuckle at the odd configuration of so many seats. Providing for interactive occupation takes the artwork from a purely decorative and representational realm and imbues it with a performative aspect, with the various interactions and social situations that the sculpture facilitates in a sense becoming a performance artform.

As a 'social infrastructure', we believe that this artwork has the ability to both represent and accommodate the social interactions that are so significant for appreciating of our commonalities while giving value to our differences. As an addition to the streetscape of Lethbridge the proposed artwork would be both familiar and approachable, while at the same time offering a deeper message about our social values as a society and our aggregate identities.

SITE CONSIDERATIONS

We want this artwork to be both a playful break from the ordinary and memorable part of the city, and of this intersection in particular. Passing by, taking a break, waiting for a friend or the crossing light, these are the different types of everyday experiences that the sculpture will become integral to.

While there are physical constraints of this location, such as the small size of the footprint for the artwork and the busy vehicular traffic, we believe that through its use of colour and height, "Together" will have a significant presence at this intersection. Working within the prescribed perimeter, the artwork achieves a graphic visual presence while at the same time responding directly to the Lethbridge Multicultural Centre. We believe that this project has the potential to reflect and foster the multicultural identity of Lethbridge and create a vibrant burst of colour, activity and interest at a point of entry into the downtown.

CONSTRUCTABILITY AND MAINTENANCE

"Together" will be fabricated offsite and brought to the location only for bolting together and anchoring. The artwork will be made from square stainless steel tube stock for the legs of the chairs and from stainless steel sheet stock for the backs and seats. These will be continuously welded and ground smooth for a seamless appearance and to avoid any rough edges while ensuring durability. All metal parts and fasteners will be stainless steel to protect against corrosion for maximum longevity.

For the finish, the chairs will be powdercoated three times, once with a basecoat, a second time with a UV-resistant colour and a third time with a clearcoat for additional UV-resistance and protection against wear. The chairs will be anchored by bolting them to the concrete pad and each other while the tall chairs will be braced by bolting them to adjacent regular chairs for additional support where necessary. All connection hardware will be concealed inside the frames or under the seats.

Because our expressed intention is for the artwork to be interactive – to be touched and occupied by the public – we are careful to select materials and fabrication methods that will enable this to be a durable and maintenance-free sculptural object within the public realm.

If awarded this commission we would gladly work with the members of the Public Art Committee and other City staff to ensure that the artwork is durable, safe and that it follows all appropriate regulations. We would also modify the proposal to address any concerns that we might have overlooked in its design as needed. These may include but are not limited to the height of the artwork, the chosen colour scheme, the type of anchoring proposed, etc. We want to make sure that the artwork responds and satisfies the parties involved and that we address any concerns we may not have anticipated.



Downtown Rotary Club of Lethbridge is Now Seeking Rotary Legacy Project Applications

Everyone and anyone is invited to apply! This includes individuals, businesses, non-profits, and charitable organizations.

For more information contact Courtney at 403-915-8888 or email melanie.m.meier@gmail.com

Application deadline: August 19, 2018 Service Above Self





ROTARY LEGACY PROJECT APPLICATION

Application Deadline: August 19, 2018

After 3 years of fundraising by the Rotary Club of Lethbridge, \$100,000 has been raised for a legacy project to celebrate 100 years of Rotary service in Lethbridge. Members of the community, organizations, non-profits, businesses, individuals and basically anyone with an idea is encouraged to apply. Ideas must be innovative and sustainable that focus on filling a need that is currently unfunded within our local community. In addition to being sustainable, it also needs to meet one of the eligibility criteria. The 3 finalists will be asked to present their idea to a Rotary Legacy Project Committee.

Applications can be submitted by email to Melanie Meier at <u>melanie.m.meier@gmail.com</u> or mailed to the Rotary Club of Lethbridge at:

Rotary Club of Lethbridge PO Box 452 Lethbridge AB T1J 3Z2

Step 1: Basic Information and Eligibility

What's the name of your project?

Which criteria does your project meet (check all that apply):

- Provides Clean Water and Hygiene
- Supports Education
- Saving and/or Assisting Mothers and/ or Children
- Grows Our Local Economy
- Promotes Peace
- Fights Disease

Names of the primary host and contacts for this project

The primary host contact lives in Lethbridge where the project will take place.

Provide the name, website and location of each cooperating organization (optional).

A cooperating organization can be a nongovernmental organization, community group, or government entity.

Name	Website	Location

Is there a potential conflict of interest? If so, please briefly explain.

A conflict of interest is a relationship through which an individual involved in a program grant or award causes benefit for such individual or such individual's family, acquaintances, business interests, or an organization in which such individual is a trustee, director, or officer.

Step 2: Project Overview

Tell us a little about your project. What are the main objectives of the project, and who will benefit from it?

We're only asking for a general idea of the project. Try to be as concise as possible here. We'll ask you for details later in the application.

Step 3: Measuring Success

Which goals of this area of focus will your project support?

We'll ask you questions about the goals you choose, and at the end of the project, you'll report on your results for each goal. Each area of focus has its own set of goals. Select only the goals that your project will address.

How will you measure your project's impact?

Use only measures that are clearly linked to your goals and will demonstrate the project's impact on the selected criteria.

Measure	Collection Method	Frequency	Beneficiaries

Do you know who will implement the project?

If yes, please provide the name and contact information for that person or organization and briefly explain why this person or organization is qualified for this task. If no, please tell us how you plan to find a person or organization to complete this task.

Step 4: Location and Dates

Where and when will your project take place?

Step 5: Budget

What is the budget for this project?

List each item in your project's budget.

#	Category*	Description	Supplier (if known)	Cost
Tota	l budget:			

*Possible categories: Accommodations, Equipment, Monitoring/evaluation, Operations, Personnel, Project management, Publicity, Signage, Supplies, Training, Travel, Tuition

Step 6: Sustainability

Sustainable projects provide long-term solutions to community problems — solutions that community members themselves can support after grant funding ends. Your answers to the questions below will help us understand the components of your project that will make it sustainable.

How will this project remain sustainable? (Plan/ idea/ project must be self-sufficient (i.e. operational without Rotary's aid after initialization) and operate within the one time \$100,000 payment indefinitely.

Describe the criteria needs that your project will address.

How did your project team identify these needs?

PROJECT IMPLEMENTATION

Summarize each step of your project's implementation.

Do not include steps related to fundraising, applying, or reporting. (Add rows as needed.)

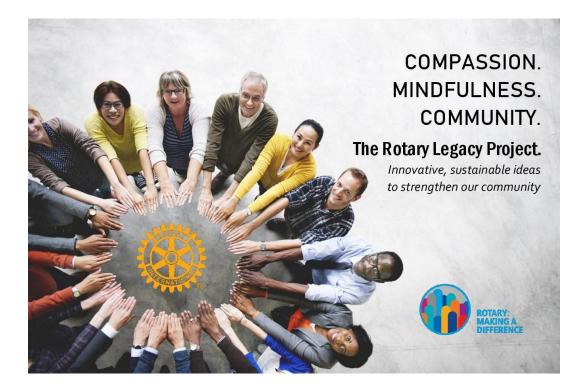
#	Activity	Duration

Will you work in coordination with any related initiatives in the community? If yes, briefly describe the other initiatives and how they relate to this project.

Describe how the project will be maintained after implementation.

After the project is completed, who will own and be responsible for the project? No items may be owned by a Rotary district, club, or member.

This proposal is not a guarantee of funding. The Rotary Club of Lethbridge reserves all rights to approve, reject, limit funding or impose terms and conditions upon any project approved for funding under this proposal.



The Rotary Legacy Project.

You have the heart. You see the need. You have an idea. We have the \$100,000.00.

For the past 3 years, **Rotary Lethbridge** has been fundraising money for **this purpose**. Now we need your brilliant minds and incredible hearts to tell us what needs to be done.

We are seeking an innovative, sustainable idea +/or project that focuses on filling a need that is currently unfunded within our local community. This idea must meet 1 (or more) of the following criteria:

> Promotes Peace Fights Disease Provides Clean Water Saves/Assists Mothers and/or Children Supports Education Grows Our Local Economy

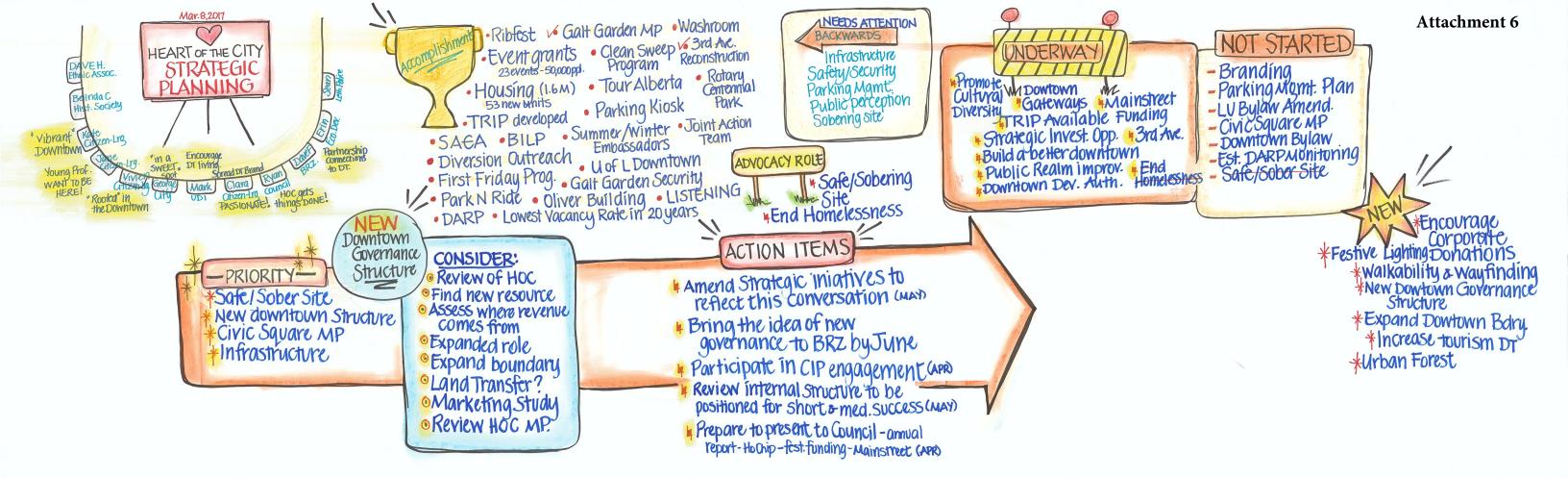
Sustainable: Your plan/idea/project must be self-sufficient (ie. operational without Rotary's aid after initialization) and operate within the \$100,000 Budget, indefinitely.

Compassion and mindfulness do not discriminate: You are an organization with an idea for a new program. You are a small group of inspired, like-minded people. You are an individual. It doesn't matter – sometimes, it just takes one.

See the need. Make the difference.

For more information, and to apply for the Legacy Project Grant, contact Courtney at melanie.m.meier@gmail.com

Do you know a forward thinker? Do you have a network of friends and family with a desire to positively impact their surroundings? Please SHARE this project far and wide. After all, you never know where the next great idea will come from.



> Heart of Our City Committee January 11, 2017





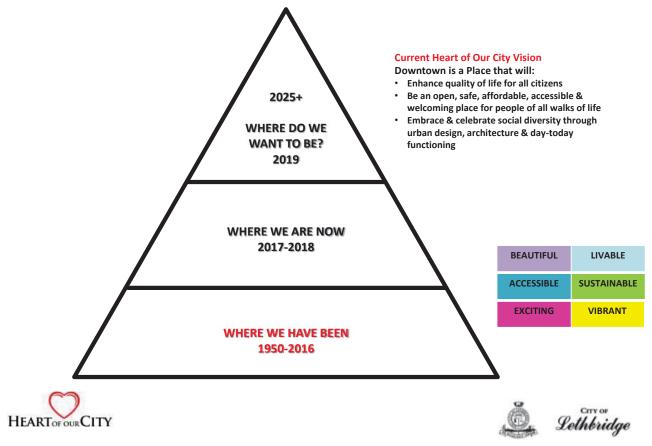
STRATEGIC DIRECTIONS for DOWNTOWN Presentation Outline

- 1. Where we have been
- 2. Where we are now
- 3. Where we want to be
- 4. How do we get there?









STRATEGIC DIRECTIONS for DOWNTOWN

1950's

Burgess Report

- Recognition of importance of Downtown
- balance city development by expanding city development west of the river
- strengthening Downtown as the central & commercial heart

1960's

General Plan (1964)

- Strengthen Downtown avoid urban sprawl
- Preserve Galt Gardens
- Downtown ring-road
- Non-profit parking corporation; parking fund
- Commercial floor space assessmentreduce commercial over zoning
- revitalization including select redevelopment
- Reduce/eliminate incompatible uses
- Establish Downtown merchant group

Urban Renewal Study (1965-1966)

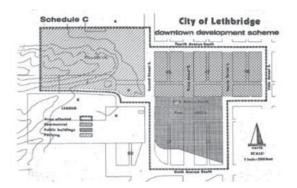
- Conserve
- Rehabilitate
- Redevelop





1970's

- Downtown Development Schemes
- 6th Ave. Fire Station (1974)
- Lethbridge Centre (1975)
- Halmrast Manner (1975)
- Provincial Building (1976)
- Lethbridge Lodge (1978)







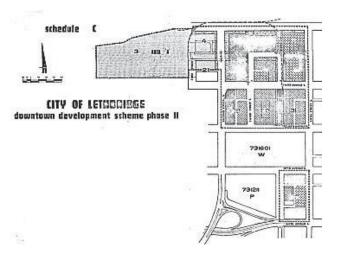


STRATEGIC DIRECTIONS for DOWNTOWN

1980's

- Court House (1980)
- Haig Towers (1983)
- 1980's Railway relocation/Centre Site
 - Emphasis on land assembly
 - New, large land base shopping centre
 - Re-enforce downtown as a strong commercial center
 - Orientation towards/interface with downtown
 - Pedestrian accessible
 - High standard of architecture & materials
- Park Place Mall (1988)
- Health Unit (1988)
- DARP (1988)









1990's

- Toys R Us (1992)
- Grandview(1993)
- Municipal Development Plan (1995)
- Rio Vista (1995)
- Garden View (1991 & 1995)
- AMA (1995)
- LRPS (1996)
- River Ridge (1997)
- Chapters (1999)







STRATEGIC DIRECTIONS for DOWNTOWN

Early to Mid-2000's

- Holiday Inn Express (2000)
- Main Street Program Façade improvements (2003)
- Downtown Revitalization
 Steering committee (2003)
- McGill Study (2004)
- Rotary Fountain (2005)
- Downtown Social Issues Study (2005)
- Downtown Revitalization Manager (2005)











Mid to late 2000's

- Award winning Heart of Our City Master Plan (2007)
- Heart of Our City Revitalization Committee (2007)
- Coalbanks Inn Adaptive Reuse (2009)
- Paramount Theatre Adaptive Reuse (2009)
- Numerous small amenity projects 2004+
- Clean & Safe focus



















STRATEGIC DIRECTIONS for DOWNTOWN

2010-2014

- SAAG (2010)
- Business attraction promo with EDL (2010)
- HOC Activity Grant (2011)
- Pocket Park (2011)
- Fire Headquarters (2011)
- BILP partnership w/ Community Futures (2011)
- CASA (2012)
- First Friday (2012)
- Award winning PRATS (2012)
- Heritage street signs (2012)
- U of L @ Penny Building (2013)
- DARP (2013)
- Festivals (2013)
 - FIFA Soccer, Jazz Festival, Shakespeare In The Park, Oktoberfest
- New Operating Budget Initiatives (2014)









2015

- HOC Activity Grant
 - \$95K awards; 20 events; 115 days; 40K+ attendees
- Business Improvement Loan Program
 - 8 loans (40 since inception)
- Clean Sweep Program ongoing
- First Friday FFS ongoing reduced funding
- Summer & Winter Ambassador Programs
 ongoing
- Parking meter replacement program with Transportation Dept. commenced
- Main Street Program ongoing
- Joint Action Team initiated

2016

- HOCMP 10th Anniversary
- HOC Activity Grant
 - \$95K awarded; 21 events; 132 days;
 51K+ attendees
- Business Improvement Loan Program

 15 loans (55 since inception)
 - Clean Sweep Program ongoing
- First Friday FFS ongoing reduced funding
- Summer & Winter Ambassador Programs
 ongoing
- Parking Meter Replacement Program concluded
- Galt Gardens Master Plan
- Joint Action Team ongoing
- Celebrate Downton Event
- 3rd Avenue Reconstruction detailed design initiated
- Main Street Program ongoing





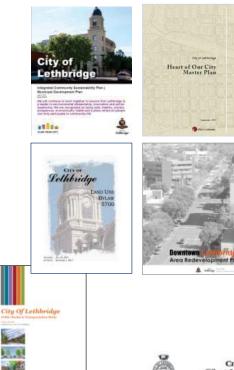
Lethbridge

STRATEGIC DIRECTIONS for DOWNTOWN **Current Heart of Our City Vision** Downtown is a Place that will: • Enhance quality of life for all citizens 2025+ Be an open, safe, affordable, accessible & welcoming place for people of all walks of life Embrace & celebrate social diversity through WHERE DO WE urban design, architecture & day-today WANT TO BE? functioning 2019 WHERE WE ARE NOW 2017-2018 BEAUTIFUL LIVABLE ACCESSIBLE SUSTAINABLE EXCITING VIBRANT WHERE WE HAVE BEEN 1950-2016



Planning & Legislation

- ICSP/MDP
- Heart of Our City Master Plan
- PRATS
- DARP
- Land Use Bylaw
- Evolved Governance Entity







STRATEGIC DIRECTIONS for DOWNTOWN

Financial

- Operating Budget
- HOC Budget
- CIP
- Joint Funding
- Potential Alternative Funding Opportunities







Policies & Programs

- Expanded Festival Program
- Continuation of Main Street Program
- Continuation of Clean Sweep Program
- Enhanced Galt Gardens security
- Complete First Friday transition to BRZ
- Roll-out new parking control system
- Continue/revise Summer Ambassador program
- Revise Winter Ambassador Program









STRATEGIC DIRECTIONS for DOWNTOWN

Initiatives

- HOCHIP
 - 2 complete
 - 15 nearing completion
 - 3 under construction
 - 45 in proposal stages
 - Possible \$ shortage for 9 units
- TRIP
 - no applications to date
- Round Street Gateway
 - Plaza infrastructure complete
 - Public Art competition pending
- Galt Gardens Master Plan
 - Final document under preparation
 - Safety & Security
 - Joint Action Team
 - Enhanced GG security
 - Public restroom
 - 3rd Ave. Reconstruction
 - detailed design underway
- Celebrate Downtown Event







OTH OF LETHERIDGE





Land & Building Assets

- 1. LRPS HQ
- 2. Lethbridge Health Unit
- 3. CASA
- 4. Galt Gardens
- 5. Fire Service HQ
- 6. Galt Museum & Archives
- 7. Southern Alberta Ethnic Association
- 8. Lethbridge Public Library
- 9. Bowman Building
- 10. Oliver Building
- 11. Atrium Site
- 12. Parking Lots
- 13. River Valley
- 14. City Hall
- 15. Civic Ice Centre







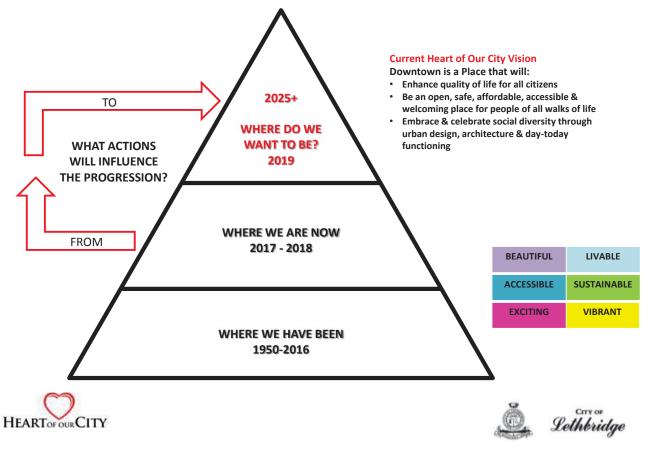
STRATEGIC DIRECTIONS for DOWNTOWN

Underway or Consideration

- Strategic Partnerships
 - Creative partnerships with the private sector & NFP sector
 - o Joint project parking facilities
 - Social issues strategies
 - Heritage building adaptive reuse
 - o Public art sites
 - o Business improvement loans
 - Evolution of governance entity







STRATEGIC DIRECTIONS for DOWNTOWN

How Do We Get There?

General Considerations:

- Maintain environment friendly to desirable change & development
- 2. Continue providing strategic leadership
- 3. Comprehensive, integrated & long-term thinking
- 4. Ensure alignment with City-wide strategic plans
- 5. Continue providing adequate funding







General Considerations:

- 6. Ensure enabling legislation/policy is in place
- 7. Continue strategic land acquisitions
- 8. Create, manage & leverage assets
- 9. Identify critical success measures
- 10. Continue to champion Downtown





STRATEGIC DIRECTIONS for DOWNTOWN

Medium Term*

Focused Considerations

- Strategic partnerships
 - Seek additional/new partners- private & public
 - Stimulate business investment & employment
 - Public/private art sites
- Planning & Legislation
 - Update ICSP/MDP; DARP; LUB
 - Continue to streamline/rationalize regulatory environment

• Land & Buildings

- Implement Galt Gardens revitalization
- o Pursue parking alternatives strategies
- Identify & acquire strategic properties
- New public realm improvements including gateways & wayfinding features
- New pocket park(s)
- \circ $\,$ Transit hub & bus stop locations



*Subject to Funding





Medium Term*

Focused Considerations

• Initiatives

- \circ 5th Street reconstruction
- Review revitalization entity alternatives
- Continuously improve u/g infrastructure
- o Upgrade street furniture
- o 2nd Avenue reconstruction planning

- Financial
 - Operating budget
 - o HOC budget
 - o CIP
 - Grants from other levels of Government
 - Community Revitalization Levy if reinstituted
 - o Local Improvement levies



*Subject to Funding



STRATEGIC DIRECTIONS for DOWNTOWN

Longer Term*

Focused Considerations

- Strategic partnerships
 - New municipal downtown governance entity
 - Expanded DLBRZ or new east side BRZ
 - Public/private art sites
- Policies & Programs
 - o Promote entrepreneurial environment
 - Continue to strengthen specialized commercial & service sectors
 - o Ongoing building adaptive reuse efforts
 - o Enhanced heritage historic preservation

- Land & Building Assets
 - o Strategic land acquisition/sale
 - o New park spaces
 - o Enhanced River Valley access
 - Replace/repurpose LPL

• Planning & Legislation

- o Design review panel
- o Promote universal design & access
- Strengthen connections with adjoining neighbourhoods through new Area redevelopment plans



*Subject to Funding



Longer Term*

Focused Considerations

- Initiatives
 - o 2nd Avenue reconstruction
 - Explore expanded downtown boundaries
 - o Expand cultural amenities
 - Improve walkability & reduce reliance on automobile
 - o Urban forest renewal
 - New gateways & expanded wayfinding

- Financial
 - Operating budget
 - New Municipal Downtown entity budget
 - o CIP
 - Grants from other levels of Government
 - o Community Revitalization Levy
 - o Local Improvement levies
 - $\circ \quad \text{Continue to leverage funding} \\$
 - Continue to provide tax friendly business environment



*Subject to Funding



STRATEGIC DIRECTIONS for DOWNTOWN

QUESTIONS?









DATE:Wednesday, September 19th, 2018LOCATION:Meeting Room 003 (Basement) of City Hall and Downtown Walking Tour

TIME: 4:00p.m.

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. August 8, 2018 (Attachment 1)
- 4. Delegations & Presentations
 - *a.* Lethbridge Police Service Report
- 5. <u>Business Arising from Minutes</u>
- 6. <u>Membership</u>
 - a. Indigenous Citizen at Large Jordan Head
- 7. Operational
 - a. Civic Common Master Plan update
 - b. D.O.T update
 - c. Downtown Walking Tour (approx. 4:20-6:00pm)
 - i. Start: City Hall
 - ii. Finish: 6th Street S
- 8. <u>Strategic Directions</u>
 - a. HOC & BRZ Joint Meeting Recap
- 9. What's Happening
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Planning Initiatives Manager
- 10. Future Topics:
- 11. Next Meeting

Wednesday, October 10, 2018, Regular Meeting Culver City Room, City Hall

12. <u>Adjournment</u>





DATE: Wednesday, October 10th, 2018

LOCATION: Culver City Meeting Room (City Hall)

- TIME: 4:00p.m.
 - 1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. September 19, 2018 (Attachment 1)
- 4. Delegations & Presentations
 - *a.* Lethbridge Police Service Report
- 5. <u>Business Arising from Minutes</u>
- 6. <u>Membership</u>
- 7. <u>Operational</u>
 - a. Civic Common Master Plan Update
 - b. Celebrate Downtown (Attachment 2 & 3)
 - c. Crabb Street Washroom
 - d. Security/JAT Funding
 - e. Proposed Changes to Winter Ambassador Program
 - f. Strategic Plan Discussion
 - g. D.O.T update (Attachment 4)
- 8. Strategic Directions
 - a. HOC & BRZ Joint Meeting Minutes (Attachment 5)
- 9. <u>What's Happening</u>
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Planning Initiatives Manager
- 10. Future Topics:
 - a. Strategic Plan Review
 - b. Quarterly Financial Reports
- 11. Next Meeting

Wednesday, October 10, 2018, Regular Meeting Culver City Room, City Hall

12. Adjournment





DATE: Wednesday, November 14th, 2018

LOCATION: Culver City Meeting Room (City Hall)

TIME: 4:00p.m.

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. October 10, 2018 (Attachment 1)
- 4. Delegations & Presentations
 - a. Lethbridge Police Service Report
- 5. Business Arising from Minutes
 - a. DOT Year by Year Stats (Attachment 2)
 - b. Celebrate Downtown
- 6. <u>Membership</u>
 - a. Chamber of Commerce
 - b. Citizen at Large
- 7. <u>Projects</u>
 - a. Civic Common Master Plan Update
 - b. Strategic Plan Process Update (Attachment 3)
 - c. Heart of Our City Housing Incentive Program (HOCHIP)
- 8. Programs
 - a. 2019 Activity Grant
 - b. Winter Ambassador Program
 - c. Clean and Safe
- 9. <u>Buildings</u>
 - a. Post Office
 - b. Greyhound
 - c. Bow On Tong
- 10. Budget (Quarterly)
- 11. What's Happening

- a. Member Reports
- b. Director of Planning & Development
- c. Urban Revitalization Manager
- 12. Future Topics:
- 13. <u>Next Meeting</u>

Wednesday, December 12, 2018, Regular Meeting Culver City Room, City Hall

14. <u>Adjournment</u>





DATE: Wednesday, December 12th, 2018

LOCATION: Saint Laurent Room – (2nd Floor City Hall)

TIME: 4:00p.m.

1. Acknowledgement

The City of Lethbridge acknowledges that we are gathered on the lands of the Blackfoot people of the Canadian Plains and pays respect to the Blackfoot people, past, present and future while recognizing and respecting their cultural heritage, beliefs and relationship to the land. The City of Lethbridge is also home to the Metis Nation of Alberta, Region III.

- 2. Approval of Agenda
- 3. Adoption of Minutes
 - a. November 14, 2018 (Attachment 1)
- 4. Delegations & Presentations
 - *a.* Lethbridge Police Service Report
- 5. Business Arising from Minutes
- 6. <u>Membership</u>
 - a. 2019 Chair
- 7. <u>Projects</u>
 - a. Strategic Planning & Achievements Review
- 8. Programs
- 9. <u>Buildings</u>
- 10. Budget (Quarterly)
- 11. What's Happening
 - a. Member Reports
 - b. Director of Planning & Development
 - c. Urban Revitalization Manager
- 12. Future Topics:
- 13. <u>Next Meeting</u>

Wednesday, January 9, 2018, Regular Meeting Culver City Room, City Hall

14. <u>Adjournment</u>